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> 31 August 2012 Kitakyushu, Japan

Outline

- Trade and Investment Environment
- Flood Prevention Schemes
- Investment Policies
- Sector of Opportunity
- BOI Services



TRADE & INVESTMENT ENVIRONMENT

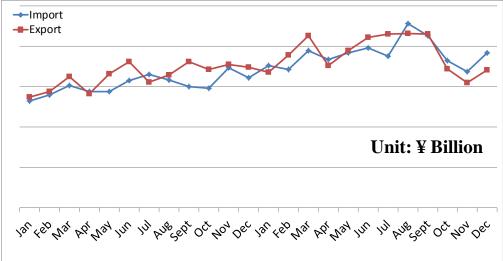


Thailand in Brief



Population: 67 Million Labor Force: 39 Million

Import : Export, 2010 - 2011





GDP(2011): ¥27.54 trillion

World Bank: Thailand is an upper middle income country

Exchange rate:¥100=Bt38.27 in 2011







2012	2011		2012	2011		-
1	1	Singapore	11	14	Finland	
2	2	Hong Kong	12	10	Saudi Arabia	
3	3	New Zealand	13	12	Canada]
4	4	United States	14	9	Sweden	
5	5	Denmark	15	11	Australia	
6	7	Norway	16	17	Georgia	
7	6	United Kingdom	17	16	Thailand	
8	15	Korea, Rep	18	23	Malaysia	
9	13	Iceland	19	19	Germany	
10	8	Ireland	20	20	Japan	_

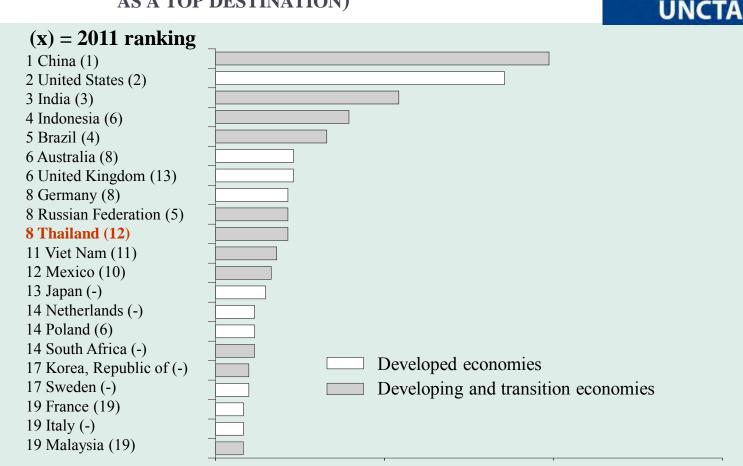
The World Bank Ranks Thailand the 4th Easiest Place in Asia to do Business and 17th in the World





TNCs' TOP PROSPECTIVE HOST ECONOMIES FOR 2012–2014

(PERCENTAGE OF RESPONDENTS SELECTING ECONOMY AS A TOP DESTINATION)





Source: UNCTAD Top host economies for FDI 2012-2012 as of July 12, 2012

Cost-Competitive Location



THAILAND'S INFRASTRUCTURE: TRANSPORTATION SECTOR



Road

• National highway: **63,100** km. • Rural road: **39,254** km. • Local road: 101,845 km.



Water

- Total international deep sea port: 6 ports Laem Chabang: **7.7** Million TEUs/Year • Bangkok: **1.34** Million TEUs/Year



Rail

- Single track: 3,885 km.
- Double & third track: 234 km.

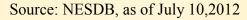
Air



• Total: **36** airports • Suvarnabhumi airport: **45** Million / Year • Don Muang airport: **36** Million /Year • Phuket airport: 6.5 Million /Year • Chiang Mai airport: 8 Million /Year









Strategy 3: Development strategy for new economic areas



20

Selected Costs of Doing Business

- Corporate Income Tax: 23%(Jan 1,2012), 20%(Jan 1,2013)
- Personal Income Tax: 5 to 37% based on level of taxable income
- Value Added Tax: 7%
- Water Rates for business: ¥24 to ¥40 per cubic meter based on water volume used
- Electricity Rates for business (medium general service): ¥450 to ¥567 per kW based on level of voltage
- Selling Prices of Areas in Industrial Estate: ¥2 to ¥41 million per 1 rai (0.4 acres) based on location

Unparalleled Opportunities Source: Cost of Doing Business in Thailand 2011. Exchange rate:Yen100=Bt39.06 in Q2, 2012



SELECTED SALARIES FOR THAI WORKERS

- Engineer
- Sales Staff
- Office Clerk
- Driver
- Minimum Wage

¥46,088/month ¥ 38,407/month ¥ 25,604/month ¥ 20,484/month ¥568 - ¥768/day (1 April 2012) (depending on location)

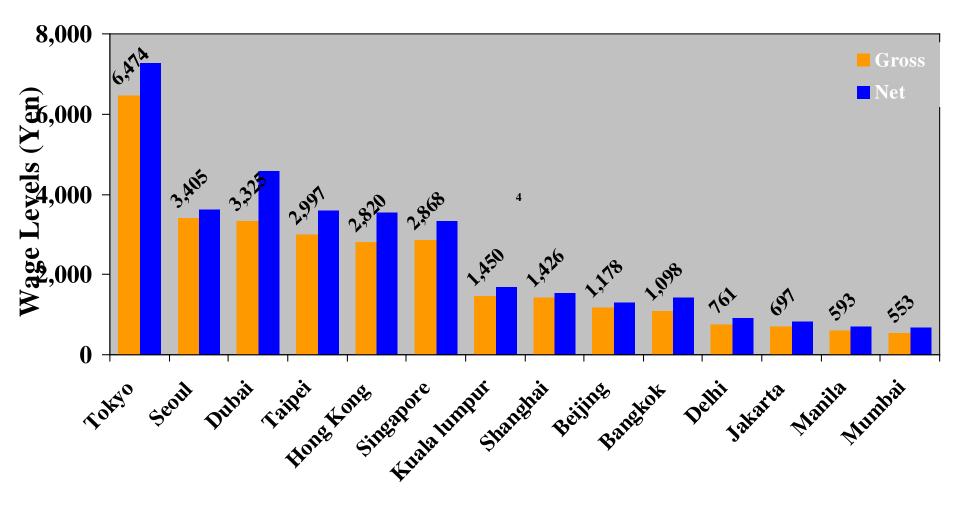
Number of working hours: 48/week Social security contribution by employers

-Social security fund: 5% of salary -Workman's compensation fund: 0.2 - 1.0% depending on the type of business.

Source: Cost of Doing Business in Thailand 2011 Exchange rate:Yen100=Bt39.06 in Q2, 2012



WAGE COMPARISON

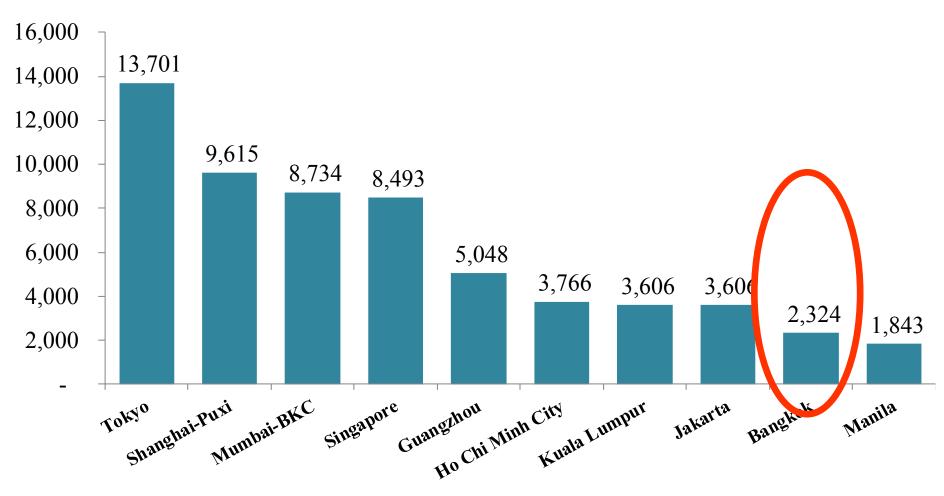


Cities ranked according to gross value of index Source: UBS/Prices & Earnings March 2009 update August 2011 Exchange rate: US\$1=Bt31.29 and Yen100=Bt39.06 in Q2, 2012



AFFORDABLE OFFICE SPACE

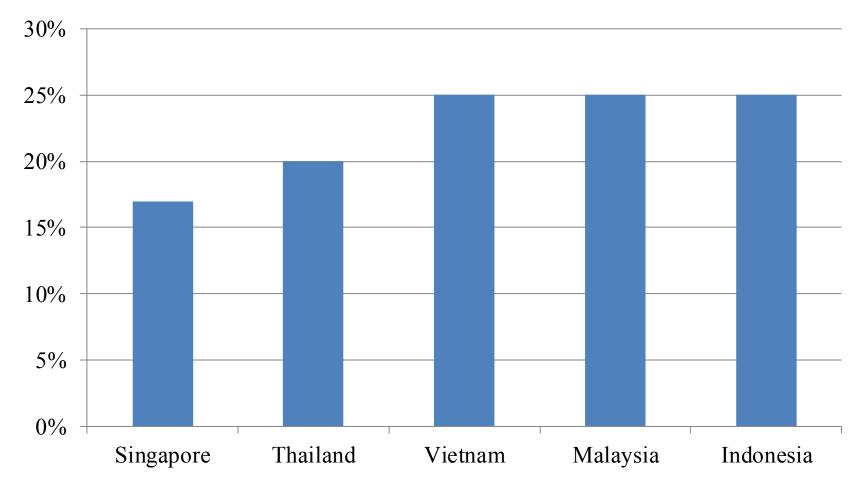
Yen/sq ft/annum



Source: CBRE MarketView Asia Pacific Office, Q2/2012 as of Aug 14, 2012 Exchange rate: US\$1=Bt31.29 and Yen100=Bt39.06 in Q2, 2012



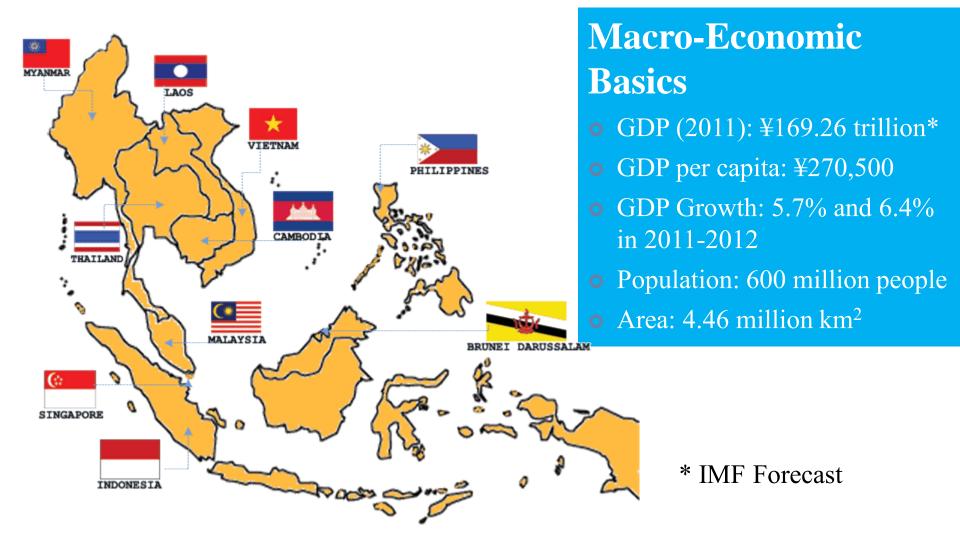
ASEAN CORPORATE INCOME TAX 2013





Source: KPMG

ASEAN SNAPSHOT



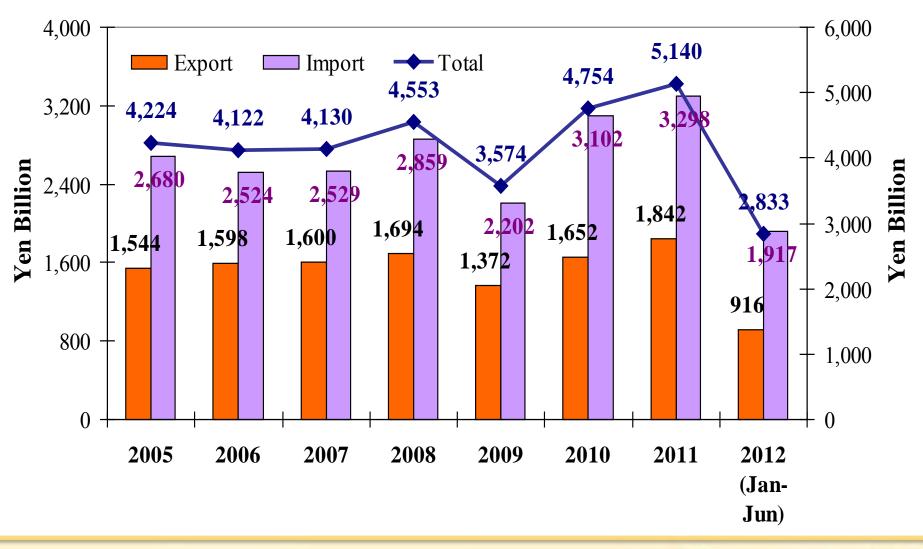
Source: Tilleke and Gibbins & IMF Forecast as of April 23, 2012 Exchange rate: US\$1=Bt31.29 and Yen100=Bt39.06 in Q2, 2012



Trade & Investment Figures



TRADE SUMMARY THAILAND/JAPAN





BOARD OF

Source: MOC, as of Aug 15, 2012 Exchange rate:¥100=Bt39.06 in Q2, 2012

PRINCIPAL EXPORTS TO JAPAN

Unit: Yen billion

Description	2009	2010	2011	2011 (Jan- Jun)	2012 (Jan- Jun)	% Growth YOY
Motor cars, parts and accessories	48	97	97	43	59	38.44
Rubber	40	88	133	76	43	-43.17
Automatic data processing machines and parts thereof	88	100	74	40	42	5.09
Prepared poultry	58	60	71	32	39	24.80
Polymers of ethylene, propylene, in primary forms	24	35	63	33	36	7.02
Others	1,114	1,272	1,404	704	696	-1.06
Total	1,372	1,652	1,842	928	916	-1.24





Source: MOC, as of Aug 15, 2012 Exchange rate:¥100=Bt39.06 in Q2, 2012

PRINCIPAL IMPORTS FROM JAPAN

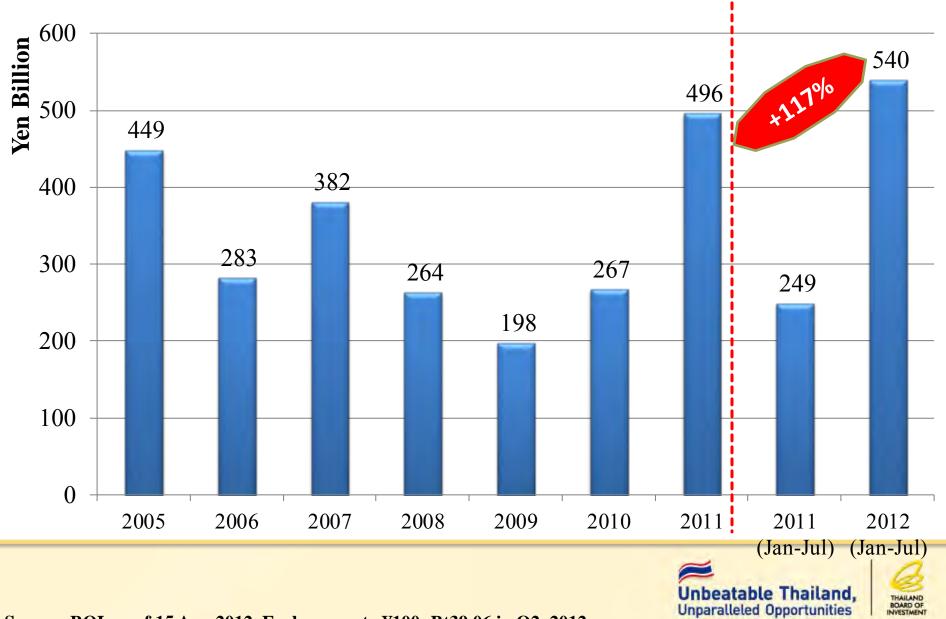
Unit: Yen billion

Description	2009	2010	2011	2011 (Jan- Jun)	2012 (Jan- Jun)	% Growth YOY
Machinery and parts	417	583	648	303	480	58.37
Iron, steel and products	261	432	446	216	231	7.03
Electrical machinery and parts	211	285	293	145	197	35.71
Parts and accessories of vehicles	180	307	315	145	195	34.40
Chemicals	166	227	237	123	111	-9.46
Others	967	1,268	1,359	661	702	6.26
Total	2,202	3,102	3,298	1,593	1,917	20.31



Source: MOC, as of Aug 15, 2012 Exchange rate:¥100=Bt39.06 in Q2, 2012

TREND OF JAPANESE APPLICATIONS



Source: BOI, as of 15 Aug 2012 Exchange rate:¥100=Bt39.06 in Q2, 2012

Japanese Investment Applications Totals by Sector: 2006 – 2012 (Jan-Jun)

Sector	Projects	Yen Billion
Agriculture	90	108
Minerals and Ceramics	79	142
Light Industry	73	44
Auto and Metal Processing	1,091	1,112
Electrical and Electronics	453	612
Petrochemicals, Chemicals	308	240
Services and Infrastructure	474	132
TOTAL	2,568	2,389



Source: BOI, as of 17 July 2012 Exchange rate:¥100=Bt38.27 in 2011

Flood Prevention Scheme



THAILAND'S COMPREHENSIVE WATER MANAGEMENT PROJECT

Areas	Measures	Cost (Bil.Yen)
	Construction/reparation of dams and reservoirs	128
	Reforestation	26
Upstream region	Others (improvement of waterways, upgrade of disaster prediction system and etc)	20
	Total	174
	Development of "Gam Ling" (flood-peak absorption areas)	154
Midstroom region	Flood protection for urban areas	26
Midstream region	Others	23
	Total	202
	Construction of floodwalls	307
Downstream region (Greater Bangkok	Construction of flood protection area for economic zones (industrial estates)	51
(Greater Dangkok Area)	Others	33
	Total	392
Est. cost for Chao Pl	nraya Basin	768
Other 17 basins		128
Total investment Source: The strategi Exchange rate:¥100=Bt39.0	c Formulation Committee for Water Resources Management 6 in Q2, 2012	896

THE PROGRESS OF DAM CONSTRUCTION IN IE AND INDUSTRIAL ZONE AND PARK. AS OF JUL 23, 2012

Industrial Estates/Zones/ Park	Construction begins	Construction finishes	Progress Status	Budget (mil.bt)	Dam's length
Bang Pa In	Feb 1, 2012	Dec 31, 2012	60%	728	11 km.
Bangkadi	Mar 2, 2012	Aug 31, 2012	68%	272	8.5 km
Rojana	Feb 20, 2012	Aug 31, 2012	78%	2,233	77.6 km.
Hi-Tech	Mar 1, 2012	Aug 31, 2012	72.5%	500	13 km.
Navanakorn	Feb 15,2012	Aug 31, 2012	78%	700	18 km.





BOARD OF NVESTM

Source: www.thaigov.go.th and BOI as of Aug 15, 2012

INVESTMENT POLICIES



BOI's Foreign Equity Participation Criteria

- No restriction on foreign shareholding in manufacturing
- 100% foreign shareholding allowed in some services
- At least 51% Thai ownership is required for activities in List 1 of the Foreign Business Act



BASIC BOI PRIVILEGES AND MEASURES

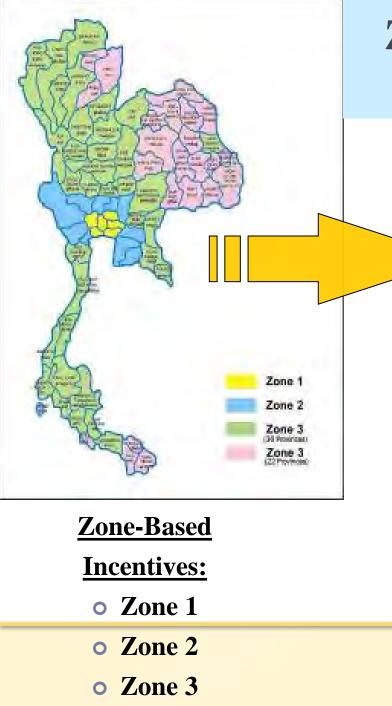
Tax Incentives

- Corporate income tax holidays up to 8 yrs
 - Additional 50% reductions of corporate income tax for 5 yrs
- Import duty reductions or exemptions on machinery and raw materials
- Double deduction of public utility costs
- Deductions for infrastructure construction/installation costs

Non-Tax measures

- Land ownership rights for foreign investors
- One Stop Services Center (OSOS)
- Work permit/visa facilitation for foreign experts and technicians
 - One-Stop-Shop
 - Visas & Work Permits are issued in <u>3 hours</u>





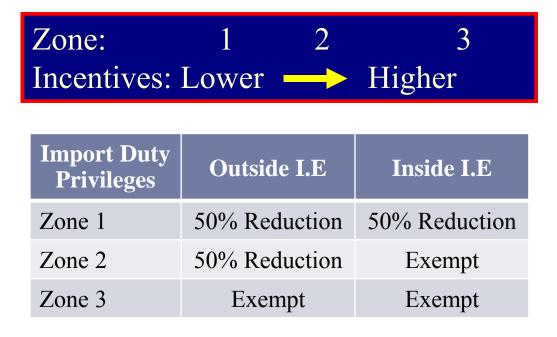
ZONE-BASED TO SECTOR APPROACH

Sector Matrix: Incentives to strengthen competitiveness

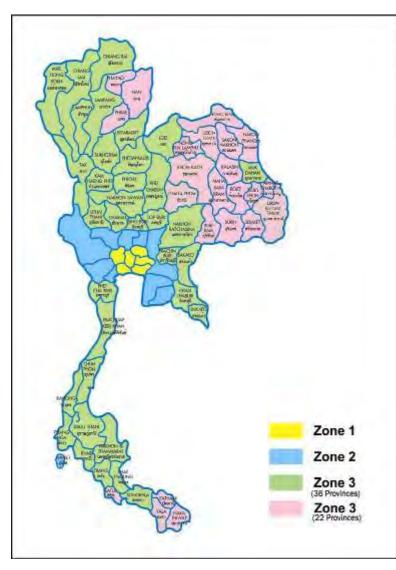
Strategic or Priority Activities

- Maximum incentives regardless of location
- Customized packages

BOI ZONING INCENTIVES



Corporate Income Tax	Outside I.E	Inside I.E
Zone 1	No Privilege	3 years
Zone 2	3 years	7 years
Zone 3	8 years	8 years





EXAMPLES OF PRIORITY ACTIVITIES

- Agriculture and agro-industries
- oR&D
- Software development
- Molds & Dies
- Biotechnology
- Alternative energy
- Manufacture of hi-tech products e.g. advanced ceramics
- Waste recycling & recovery



SECTORS OF OPPORTUNITY



Target Industries for Investment to Thailand •Automotives and parts •Machinery •Alternative Energy oRecycling



Thailand: Asia's Automotive Hub







THAILAND'S AUTOMOTIVE INDUSTRY OVERVIEW

Thailand:

15th largest automobile producer in the world in 2011 Target: Top-10 by 2014, when local capacity projected at 2.43 million units

Output: 16 assemblers with a combined production of 1,457,795 units in 2011 (50.46% for export)

High local content : 80-90% for pick-up and 30-70% for passenger car



BOARD OF

OPPORTUNITIES: COMPONENTS NEEDED IN THAILAND

Automatic Transmissions
 Continuously Variable Transmissions (CVT)
 Traction motors for automobiles; e.g. hybrid or fuel cell cars
 Regenerative Braking System
 Electronic Stability Control (ESC)

✓ Rubber tires for vehicles



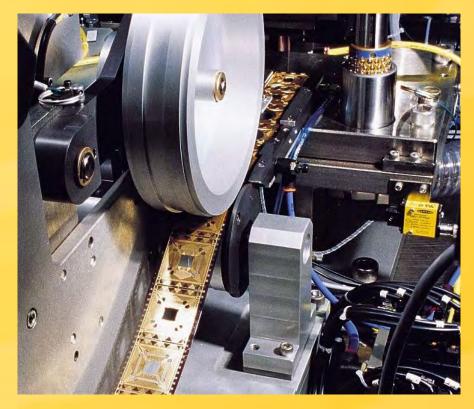








Machinery



Machinery to meet demand is in demand

OPPORTUNITIES IN MACHINERY

• Thailand continues to industrialize, but is dependent on foreign industrial machinery for immediate future.

• High demand for:

- Food and farm machinery
- Alternative energy/energy conservation machinery
- Textile machinery
- Automotive machinery
- Mould & Die Industry





Specific Industrial Machinery Needed:

- Turning machines
- Drilling machines
- Milling machines
- Grinding machines
- Machine centers
- Gear cutting & finishing machines

- Die sinking EDMS
- Wire cut EDMs
- Laser beam machines
- Plasma arc cutting machines
- Electron beam machines
- Broaching machines

BOI Priority Activities – 8 years corporate income tax holiday, duty free machinery





Alternative Energy



ALTERNATIVE ENERGY DEVELOPMENT PLAN (AEDP) 2012-2021

AEDP 2012-2021, targeting to replace 25% of total fossil-fuel consumption with RE at the end of 2021.

Renewable Energy (9,198 MW)
Solar power 2,000 MW
Wind power 1,200 MW
Hydro power 1,608 MW 7500 Biomass
MSW 160 MW
Biomass 3,630 MW 5000
Biogas 600 MW
New forms of RE (3 MW)
Geothermal 1 MW 0
energy
Wave and Tides 2 MW



Incentives for Alternative Energy Projects

BOI Incentives

- Import duty exemption for machinery (all zones)
- 8-year corporate income tax exemption with no cap (all zones)
- Additional incentives for Zone 3
 - Additional 50% reductions of corporate income tax 5 years
 - Deductions for infrastructure construction costs
 - Double deduction on public utility costs

Support from Ministry of Energy

• Adder price for electricity from renewable source



Support from Ministry of Energy

• Adder price for electricity from renewable source

- Solar 6.50**Ť**8/kWh (10 yrs.)
- Wind 3.50 \B/kWh (10 yrs.)
- MSW 2.50 \B/kWh (7 yrs.)
- Micro hydro 0.80 /kWh (7 yrs.)
- Mini hydro 0.40 \B/kWh (7 yrs.)
- Biomass/Biogas 0.30 \B/kWh (7 yrs.)



Recycling



BOI INCENTIVES FOR RECYCLING AND REUSE OF UNWANTED MATERIALS: ELIGIBLE ACTIVITIES



REUSE OF UNWANTED MATERIALS: CONDITIONS

Projects must be approved by relevant government agencies and located in an industrial estate or promoted industrial zone.



Promoted activities cover only the separation, gathering, re-use, recycling and recovery of valuable substances from unwanted materials, which must be sourced domestically. (This category does not include further production of goods)



REUSE OF UNWANTED MATERIALS: RIGHTS AND BENEFITS

Exemption of import duties on machinery for all zones.

Eight-year corporate income tax exemption for all zones (subject to the corporate income tax exemption cap).



BOI SERVICES



BOI SUPPORT SERVICES



Investment Matchmaking Program

1-Stop for visas & work permits: work permits in 3 hours

Industrial Subcontracting Services Vendors meet customers program (BUILD Unit)

ASEAN Supporting Industry Database

Interaction with other govt. agencies on behalf of investors

Country desks

Overseas offices

Unbeatable Thailand, Unparalleled Opportunities



One Start One Stop Investment Center

- OSOS
- 21 agencies facilitating company establishment in Thailand
- Help investors with applications to make sure investors know what is required to:
 - •Register a company
 - Apply for investment promotion privileges
 - oObtain a foreign business license
 - Tax registration
 - Complete an environmental impact assessment
 Obtain utilities, etc.
- OSOS staff will also accept applications for licenses and permits such as corporate name registration, corporate tax ID numbers, VAT registration, foreign business licenses, etc.



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